

CURRICULLUM VITAE

Name : YM Tunku Dato' Yaacob Khyra
Date, Place of Birth : 17 September 1960, Kuala Lumpur
Nationality : Malaysian
Race : Malay
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YM Tunku Dato' Yaacob Khyra, aged 56, is a prominent Malaysian business man, heading several public listed companies as chairman and as their major shareholder, via his family owned Melewar Khyra group of companies. As a member of the Negeri Sembilan royal family, his activities also include leading a number of non-profit and charitable organisations in Malaysia.

1.0 BUSINESS ACTIVITIES

YM Tunku Dato' Yaacob conducts his business through his family holding company's interest in the following Public Listed Companies:

<u>Public Listed Companies</u>	<u>Direct Interest</u>	<u>Principal Activity</u>
MAA Group Berhad	35%	A provider of Non-Bank Financial Services: principally Islamic Life & General Insurance, Corporate Advisory, Corporate Trustee, and Mortgage Finance.
Melewar Industrial Group Berhad	37%	Principally involved in Engineering Services, Power Generation and Steel Products.

Indirectly, he is also deemed interested in the following Public Listed Company:

<u>Public Listed Company</u>	<u>Indirect Interest</u>	<u>Principal Activity</u>
Mycron Steel Berhad	72%	A subsidiary of Melewar Industrial Group Bhd, Mycron manufactures quality Flat Steel Sheets known as Cold Rolled Coil (CRC) used by the downstream auto, drum, electrical white goods, furniture, galvanizing and pipe/tube industries. The company also manufactures Steel Pipes and Tubes used by the construction, furniture, electrical, and water industries.

Other Public Listed Companies that YM Tunku Dato' Yaacob had been associated with, and in which he had a direct or indirect controlling interest in, but were subsequently disposed includes:

<u>Public Listed Companies</u>	<u>Principal Activity</u>
M3nergy Berhad	Ownership and management of FPSO (Floating, Production, Storage & Offloading) vessels for the production of off-shore oil and gas fields in the East Coast of Malaysia, Barite powder production (for well-mud), and Exploration and Production contracts for Indonesian and Indian off-shore oil and gas fields.
Malaysian Merchant Marine Berhad	Ownership and management of shipping vessels principally Tankers, Bulk Carriers and Vehicle Ro-Ro vessels.
Gindalbie Metals Limited (Australia listed)	Mining of iron-ore in the Karara region in Western Australia with declared resources of 2 billion tonnes.
Total Automation Limited (Singapore listed)	Design and installation of instrumentation & process flow control systems for off-shore oil and gas facilities.

1.1 MAA Group Berhad (MAAG)

MAAG is highly visible in the public eye, as a leading and progressive non-bank and non-government owned conglomerate. Incorporated in 1979, MAA's key activity was in the Conventional Life and General Insurance business in Malaysia as well as in the Takaful (Islamic insurance) industry.

In 2011, MAAG disposed of its 100% stake in its Conventional Life and General Insurance subsidiary to Zurich Financial Group.

In 2016, MAAG disposed of its 75% stake in its Takaful subsidiary to Zurich Insurance.

MAAG's current insurance activity is now represented in its interest in MAA International Assurance Limited and MAA General Assurance Philippines, Inc.

MAAG's non-insurance activities are conducted via the group's interest in Australian Home Mortgage Finance; Columbus Capital Pty Limited with a Loan Portfolio A\$ 1.6 billion.
Website: maa.my

1.2 Melewar Industrial Group Berhad (MIG) & Mycron Steel Berhad (MSB)

MIG was established in 1969 with its core business in the manufacturing of steel pipes/tubes. With 4 factories MIG, has a production capacity of 150,000 tonnes a year, producing steel tubes with diameters ranging from 1cm to 35cm. As one of the largest steel tube facilities in Malaysia, the group plays a prominent role in supporting down-stream customers, who are principally in the construction, furniture, electrical and water supply industry.

Over the years, the group has since expanded its operations, to evolve into an industrial based conglomerate, involved in:

- Flat Steel CRC Sheets under Mycron Steel Berhad (MSB),
- Engineering services under Melewar Integrated Engineering Sdn Bhd
- Power Generation under Siam Power Generation Company Ltd.

The consolidated MIG group, with an employee force of 400, an asset base of RM0.7 billion, shareholder funds of RM0.41 billion and with an annual turnover of RM0.6 billion, is a leading Malaysian industrial conglomerate focused in the steel sector.

Websites: melewar-mig.com & mycronsteel.com

2.0 INDUSTRY ASSOCIATIONS

YM Tunku Dato' Yaacob has been featured prominently in several trade and industry associations, in which he has led, for many years. These non-profit bodies include:

2.1 Federation of Public Listed Companies (FPLC)

FPLC is a non-profitable organisation set up in 1987, as an umbrella body for Public Listed Companies on the Malaysian Stock Exchange. The main objectives of FPLC is to educate, develop, promote, enhance, position and profile professionalism, corporate governance, value creation, quality assurance and competitiveness of its members. YM Tunku Dato' Yaacob has held the post of Vice President since 1997 and retired in 2014.

2.2 Federation of Investment Managers Malaysia (FIMM)

FIMM was until recently, the umbrella body that acts for the interest of the Unit Trust Industry in Malaysia. In January 2011, the Federation was granted the SRO (Self Regulatory Organisation) status by the Securities Commission, which saw the Federation evolved into a Public-Interest and Regulatory body. Tunku Yaacob served as Chairman from 2004 until 2013.

2.3 National Insurance Association of Malaysia (NIAM)

YM Tunku Dato' Yaacob served as Chairman of NIAM from 1995 until 2002, and again from 2005 until 2007. The main objectives of NIAM are to promote and safeguard the interests of its members, who are Malaysian owned insurance companies, in all their activities, and to facilitate joint actions by its members, in respect of any matters, which may affect any of them.

2.4 International Centre for Leadership in Finance (ICLIF)

YM Tunku Dato' Yaacob has served on the Board of Advisors for ICLIF from 2005 to 2007, a body set up by the Central Bank of Malaysia in 2003, as a full service provider for leadership development, corporate governance programs and advisory services to enable sustainable and responsible business growth for individuals and corporations to become effective and authentic leaders.

2.5 Financial Planning Association of Malaysia (FPAM)

YM Tunku Dato' Yaacob was one of the founders of FPAM, a non-profit organisation started in 1999 to establish Financial Planning as a recognised profession, through the promotion of excellence in Financial Planning, for the benefit of all Malaysian financial consultants and clients. Its primary focus was to adopt and administer the global CFP (Certified Financial Planner) mark as the leading symbol of excellence for personal Financial Planning in Malaysia. YM Tunku Dato' Yaacob has served as President of FPAM from 1999 until 2003.

3.0 CHARITIES

YM Tunku Dato' Yaacob has played a substantial role in the formation of and the initial set-up of two non-profit charitable organisations in Malaysia, which he still plays an active role in managing. The two charities are:

3.1 MAA Medicare Charitable Foundation (MAA Medicare)

MAA Medicare is a non-governmental charity organisation, established in 1994, and is under the royal patronage of Duli Yang Maha Mulia Yang di-Pertuan Besar Negeri Sembilan, Tuanku Muhriz (the Ruler of the state of Negeri Sembilan). YM Tunku Dato' Yaacob is the Chairman of the Board of Trustees of MAA Medicare.

MAA Medicare was set up with the mission to ease the financial burden of needy kidney patients and their families, by providing affordable access to quality dialysis treatment, essential drugs and healthcare, at subsidised cost. The organisation presently has 12 centers nationwide, with over 220 dialysis machines, caring for more than 800 patients, all of whom have been pre-screened, as needy individuals.

MAA Medicare focuses its activity, in keeping the cost of dialysis as low as possible, and is therefore able to offer an extremely low fee for its dialysis treatments. The charity's key goal is to ensure that all centers operate on a break-even basis. With each dialysis center being self-sufficient in funding needs, donations from the public are used to open new facilities, to cater for the ever growing numbers of new people suffering from renal failure.

MAA Medicare is committed to giving the most professional services to their patients, via its cadre of over 100 nurses and 12 nephrologists, and is driven by a philosophy of high standards of governance and transparency.

MAA Medicare is in the midst of establishing its Cardiac Diagnostic Centre ("CDC") via its Heart Charity Fund. The CDC aims to allow patients access to high quality, state-of-the-art cardiac and vascular treatment, at a highly subsidised cost. Website: maa-medicare.org.my

3.2 The Budimas Charitable Foundation (Budimas)

Budimas is a non-governmental charity organisation, established in 1998, and is under the royal patronage of Duli Yang Maha Mulia Seri Paduka Baginda, Raja Permaisuri Agong (the Queen of Malaysia). YM Tunku Dato' Yaacob is the Chairman of the Board of Trustees of Budimas.

Budimas was set up with the mission to provide funding and management support, in the provision of welfare services, for the well-being of orphans and underprivileged children in Malaysia. Currently, Budimas supports 20 charitable homes throughout the country, with over 1,000 orphaned and underprivileged children under their care. At present, only one of the homes is directly managed by Budimas. Budimas' long term goals are to establish more directly managed homes for underprivileged children, to guarantee the quality of deliverables, specifically in healthcare, grooming, education and love.

Budimas also runs a food for children program, where currently 5,000 underprivileged children in 90 rural schools in Malaysia, receive breakfast 5 days a week, in Selangor, Kuala Lumpur, Melaka, Negeri Sembilan and Pulau Pinang. The campaign targets to ensure that poor children who attends school, have a decent meal which will favourably improve their learning ability.

Budimas also aims to provide education to underprivileged children of Malaysia. One of its key strategies is to establish educational facilities, such as libraries, in rural and poor villages in the country. Currently, 12 libraries have been commissioned in Orang Asli Settlements in Negeri Sembilan, Selangor and Kelantan.

Budimas is committed to giving the very best to these children and is driven by a philosophy of professionalism, and high standards of governance and trust. Website: budimas.org

4.0 WORK EXPERIENCE

YM Tunku Dato' Yaacob started his career as an Auditor with Price Waterhouse, London from 1982 to 1985, and subsequently joined Price Waterhouse Kuala Lumpur from 1986 to 1987.

In 1987 he joined Malaysian Assurance Alliance Berhad (MAA Assurance). After becoming the Chief Executive Officer and Managing Director in 1990, he subsequently became Executive Chairman of MAA Assurance in 2002 until October 2006. MAA Assurance, which was listed on the Malaysian Stock Exchange, was subsequently delisted with the listing of its new parent company, MAA Group Berhad, in 1999. YM Tunku Dato' Yaacob is currently the Executive Chairman of MAA Group Berhad.

Subsequent to his early role in MAA Group, YM Tunku Dato' Yaacob has expanded his work experience further, through his role as director, in the following Public Listed Companies, and through his role in non-profit organisations and charities:

<u>Companies / Organisations</u>	<u>Current Position</u>
MAA Group Berhad	Executive Chairman
Melewar Industrial Group Berhad	Executive Chairman
Mycron Steel Berhad	Executive Chairman
Ithmaar Bank B.S.C. (Bahrain)	Director
MAA Medicare Charitable Foundation	Chairman
The Budimas Charitable Foundation	Chairman

His previous experience also includes:

<u>Companies / Organisations</u>	<u>Previous Position</u>
Gindalbie Metals Limited (Australia)	Director
Total Automation Limited (Singapore)	Director
M3nergy Berhad	Director
Malaysian Merchant Marine Berhad	Director
Toyochem Corporation Bhd	Chairman
Malaysian Assurance Alliance Berhad (MAA Assurance)	Chairman
MAAKL Mutual Bhd	Chairman
National Insurance Association of Malaysia (NIAM)	Chairman
Financial Planning Association of Malaysia (FPAM)	Chairman
Federation of Investment Managers Malaysia (FIMM)	Chairman
International Centre for Leadership in Finance (ICLIF)	Board of Advisors
Federation of Public Listed Companies	Vice President

5.0 EDUCATION

YM Tunku Dato' Yaacob's primary education was in Kuala Lumpur, Malaysia, his secondary schooling being in a boarding school in England, and with his subsequent tertiary and professional qualifications being earned in London.

Primary School: 1967-1972
St. John's Institution, Kuala Lumpur

Secondary School: 1972-1978
Cheltenham College, UK - "O", "A" and "S" levels

Tertiary Education: 1978-1981
The City University, London - BSc (Hons) Economics & Accountancy

Professional Education: 1982-1985
Associate, and subsequently a Fellow of the Institute of Chartered Accountants in England & Wales (ICAEW).

Other Professional Memberships:

- (a) Registered Accountant (RA) with the Malaysian Institute of Accountants (MIA)
- (b) Certified Financial Planner (CFP) with the Financial Planning Association of Malaysia (FPAM)

6.0 PERSONAL ACTIVITIES

YM Tunku Dato' Yaacob leads a fairly active lifestyle, and his hobbies include; Golfing, Shooting, Scuba Diving, Mountain Biking, Swimming, Skiing and Reading. He enjoys his free time with his children and holidays regularly with them in Bali, London, Europe and the USA.

7.0 DIRECT FAMILY

YM Tunku Dato' Yaacob is married to Y.Bhg. Datin Ezurin Yusnita Binti Abdul Malik with 5 children, namely:

<u>Name</u>	<u>Year of Birth</u>	<u>Gender</u>
Tunku Amaan Khyra	2000	Male
Tunku Nadya Khyra	2001	Female
Tunku Omaan Khyra	2002	Male
Tunku Imaan Khyra	2002	Male
Tunku Rmaan Khyra	2006	Male

YM Tunku Dato' Yaacob has two other issues from a previous marriage, namely:

<u>Name</u>	<u>Year of Birth</u>	<u>Gender</u>
Tunku Elana Khyra	1992	Female
Tunku Leana Khyra	1998	Female

8.0 FAMILY HISTORY

YM Tunku Dato' Yaacob is a member of the royal family of Negeri Sembilan, a Malaysian state, located 40km south of Kuala Lumpur.

The Minangkabau people, who settled in Negeri Sembilan, in the 14th century, originally hailed from Pagar Ruyong, near Padang on the island of Sumatra (now part of Indonesia). The Sultanate of Johor, Sultan Sulaiman Badrul Alam Syah, who was then having trouble with the Dutch, and who controlled the said territories, gave permission for the appointment of a new ruler for the territories. A council of 6 chieftains (Penghulu) of the then divided territories, journeyed to Pagar Ruyong, and petitioned to the Raja of Pagar Ruyong; Raja Alam Minangkabau Sultan Muning Syah, who appointed Raja Mahmud (later renamed Raja Melewar), to be the Yang di-Pertuan Besar (Yam Tuan), or Ruler, for the newly combined territory, in 1773.

YM Tunku Dato' Yaacob's grandfather, DYMM Tuanku Abdul Rahman, the 9th Yam Tuan (1933-1960), was also the 1st King of Malaysia (1957-1960), when the country gained its independence from Great Britain in 1957; not to be confused with Tunku Abdul Rahman, the 1st Prime Minister of Malaysia during that same period.

DYMM Tuanku Abdul Rahman had three sons: DYMM Tuanku Munawir, the 10th Yam Tuan (1960-1967); DYMM Tuanku Ja'afar, the 11th Yam Tuan (1967-2008) and the 10th King of Malaysia (1994-1999); and YAM Tunku Abdullah, the late father of YM Tunku Dato' Yaacob.

The current Yam Tuan, since 2008, is DYMM Tuanku Muhriz, who is the son of DYMM Tuanku Munawir, and is the first cousin of YM Tunku Dato' Yaacob.