CURRICULLUM VITAE

Name	:	YM Tunku Dato' Ya'acob Bin Tunku Tan Sri Abdullah
Date, Place of Birth	:	17 September 1960, Kuala Lumpur
Nationality	:	Malaysian
Race	:	Malay
Office Address	:	MAA Group Berhad 13th Floor, No. 566 Jalan Ipoh 51200 Kuala Lumpur Malaysia

YM Tunku Dato' Ya'acob bin Tunku Tan Sri Abdullah, aged 53, is a prominent Malaysian business man, heading several public listed companies as chairman and as their major shareholder, via his family owned Melewar Khyra group of companies. As a member of the Negeri Sembilan royal family, his activities also include leading a number of non-profit and charitable organisations in Malaysia.

1.0 BUSINESS ACTIVITIES

YM Tunku Dato' Ya'acob conducts his business through his family holding company's interest in the following Public Listed Companies:

Public Listed Companies MAA Group Berhad	Direct Interest 35%	Principal Activity A provider of Non-Bank Financial Services: principally Islamic Life & General Insurance, Corporate Advisory, Corporate Trustee, and Mortgage Finance.	
Melewar Industrial Group Berhad 37%		Principally involved in the manufacture of Steel Pipes & Tubes used by the construction, furniture, electrical and water industries; and is also involved in manufacturing Steel Rebars and Integrated Engineering Services.	

Indirectly, he is also deemed interested in the following Public Listed Company:

Public Listed Company Mycron Steel Berhad	Indirect Interest 55%	<u>Principal Activity</u> A subsidiary of Melewar Industrial Group
,		Bhd, Mycron manufactures quality Flat Steel Sheets known as Cold Rolled Coil (CRC) used by the downstream auto, drum, electrical white goods, furniture,
		galvanizing and pipe/tube industries.

Other Public Listed Companies that YM Tunku Dato' Ya'acob had been associated with, and in which he had a direct or indirect controlling interest in, but were subsequently disposed includes:

Public Listed Companies M3nergy Berhad	Principal Activity Ownership and management of FPSO (Floating, Production, Storage & Offloading) vessels for the production of off-shore oil and gas fields in the East Coast of Malaysia, Barite powder production (for well-mud), and Exploration and Production contracts for Indonesian and Indian off- shore oil and gas fields.
Malaysian Merchant Marine Berhad	Ownership and management of shipping vessels principally Tankers, Bulk Carriers and Vehicle Ro-Ro vessels.
Gindalbie Metals Limited (Australia listed)	Mining of iron-ore in the Karara region in Western Australia with declared resources of 2 billion tonnes.
Total Automation Limited (Singapore listed)	Design and installation of instrumentation & process flow control systems for off-shore oil and gas facilities.

1.1 MAA Group Berhad (MAAG)

As a financial services group, MAAG is highly visible in the public eye, as a leading and progressive non-bank and non-government owned conglomerate. Incorporated in 1979, MAA's key activity was in the Conventional Life and General Insurance business in Malaysia, via its interest in Malaysian Assurance Alliance Berhad (MAA Assurance).

In 2006, MAAG in a joint-venture with Solidarity Company BSC (C) (Solidarity) from Bahrain to establish an Islamic Insurance (Takaful) company, in Malaysia, in the proportion of 75% and 25% respectively. MAA Takaful Berhad is today the leading Takaful operator in Malaysia of investment-linked takaful policies, sold via its 10,000 agents for both family and general insurance and 9 branches throughout Malaysia.

In 2011, MAAG disposed of its Conventional Life and General Insurance subsidiary, MAA Assurance to Zurich Financial Group, in order for it to focus in its Malaysian insurance activities within the Syariah compliant arena. With the disposal of MAA Assurance, the operations of MAAG was substantially reduced – i.e. the total assets of MAA Assurance was at the time RM6.0 billion, representing 85% of the total group assets.

MAAG's international activity is centered in Labuan through its 100% subsidiary of MAA International Assurance Limited, which owns the group's insurance operations in Indonesia (PT MAA General Insurance) and in the Philippines (MAA General Assurance Philippines Inc).

MAAG's non-insurance activities are conducted via the following entities:

- Corporate Investment & Financial Advisory: MAA Corporate Advisory Sdn Bhd, and
- Australian Home Mortgage Finance: Columbus Capital Limited Loan Portfolio A\$ 2.0 billion.

Currently, with total assets of RM1.14 billion, asset under management of RM8.40 billion, a shareholder fund of RM0.41 billion, and an annual turnover of RM0.35 billion, MAAG will continue to focus its activities in the non-bank financial services industry, in Malaysia, ASEAN and Australia. MAA Takaful Berhad will be the main growth engine for the group, and MAAG expects to return to the forefront of the insurance industry within the next 5 years. Website: maa.my

1.2 Melewar Industrial Group Berhad (MIG) & Mycron Steel Berhad (MSB)

MIG was established in 1969 with its core business in the manufacturing of steel pipes/tubes. With 4 factories MIG, has a production capacity of 150,000 tonnes a year, producing steel tubes with diameters ranging from 1cm to 35cm. As one of the largest steel tube facilities in Malaysia, MIG plays a prominent role in supporting down-stream customers, who are principally in the construction, furniture, electrical and water supply industry.

Over the years MIG has since expanded its operations, to evolve into an industrial based conglomerate, involved in the following sectors:

- Flat Steel CRC Sheets under its 55% subsidiary Mycron Steel Berhad (MSB),
- Engineering services under its 70% subsidiary Melewar Integrated Engineering Sdn Bhd.

MSB was established as a 100% subsidiary of MIG in 2004, with its primary activity of manufacturing flat Steel Sheets in Cold Rolled Coil (CRC) format. As the first CRC manufacturer in Malaysia, MSB is still reputed to be the highest quality CRC manufacturer, even amongst the 3 CRC manufacturing competitors, that were subsequently set up. With its manufacturing capabilities of producing CRC as thin as 0.2mm thick, and a production capacity of 250,000 tonnes a year, MSB's customers include down-stream manufacturers, involved in drum making, electrical & electronics white goods, steel-centers, automobile makers, furniture, galvanizing and pipe/tube manufacturers. MSB was subsequently listed on the Malaysian Stock Exchange, and is today a 55% subsidiary of MIG.

The consolidated MIG group, with an employee force of 600, an asset base of RM1.6 billion, shareholder funds of RM0.41 billion and with an annual turnover of RM0.71 billion, is a leading Malaysian industrial conglomerate focused in the steel sector. Websites: melewar-mig.com & mycronsteel.com

2.0 INDUSTRY ASSOCIATIONS

YM Tunku Dato' Ya'acob has been featured prominently in several trade and industry associations, in which he has led, for many years. These non-profit bodies include:

2.1 <u>Federation of Public Listed Companies (FPLC)</u>

FPLC is a non-profitable organisation set up in 1987, as an umbrella body for Public Listed Companies on the Malaysian Stock Exchange. The main objectives of FPLC is to educate, develop, promote, enhance, position and profile professionalism, corporate governance, value creation, quality assurance and competitiveness of its members. YM Tunku Dato' Ya'acob has held the post of Vice President since 1997.

2.2 Federation of Investment Managers Malaysia (FIMM)

FIMM was until recently, the umbrella body that acts for the interest of the Unit Trust Industry in Malaysia. In January 2011, the Federation was granted the SRO (Self Regulatory Organisation) status by the Securities Commission, which saw the Federation evolved into a Public-Interest and Regulatory body. YM Tunku Dato' Ya'acob was elected in 2002 as a Council Member of the Federation and in 2004 was appointed as the Chairman, a post he held until 2011. He was also the Chairman of the Self Regulatory Organisation Committee and the Secretariat Committee of the Federation. YM Tunku Dato' Ya'acob has since stepped down from the post when the Federation evolved into an SRO.

2.3 National Insurance Association of Malaysia (NIAM)

YM Tunku Dato' Ya'acob served as Chairman of NIAM from 1995 until 2002, and again from 2005 until 2007. The main objectives of NIAM are to promote and safeguard the interests of its members, who are Malaysian owned insurance companies, in all their activities, and to facilitate joint actions by its members, in respect of any matters, which may affect any of them.

2.4 International Centre for Leadership in Finance (ICLIF)

YM Tunku Dato' Ya'acob has served on the Board of Advisors for ICLIF from 2005 to 2007, a body set up by the Central Bank of Malaysia in 2003, as a full service provider for leadership development, corporate governance programs and advisory services to enable sustainable and responsible business growth for individuals and corporations to become effective and authentic leaders.

2.5 Financial Planning Association of Malaysia (FPAM)

YM Tunku Dato' Ya'acob was one of the founders of FPAM, a non-profit organisation started in 1999 to establish Financial Planning as a recognised profession, through the promotion of excellence in Financial Planning, for the benefit of all Malaysian financial consultants and clients. Its primary focus was to adopt and administer the global CFP (Certified Financial Planner) mark as the leading symbol of excellence for personal Financial Planning in Malaysia. YM Tunku Dato' Ya'acob has served as President of FPAM from 1999 until 2003.

3.0 CHARITIES

YM Tunku Dato' Ya'acob has played a substantial role in the formation of and the initial setup of two non-profit charitable organisations in Malaysia, which he still plays an active role in managing. The two charities are:

3.1 MAA Medicare Kidney Charity Fund (MAA Medicare)

MAA Medicare is a non-governmental charity organisation, established in 1994, and is under the royal patronage of Duli Yang Maha Mulia Yang di-Pertuan Besar Negeri Sembilan, Tuanku Muhriz (the Ruler of the state of Negeri Sembilan). YM Tunku Dato' Ya'acob is the Chairman of the Board of Trustees of MAA Medicare.

MAA Medicare was set up with the mission to ease the financial burden of needy kidney patients and their families, by providing affordable access to quality dialysis treatment, essential drugs and healthcare, at subsidised cost. The organisation presently has 12 centers nationwide, with over 220 dialysis machines, caring for more than 800 patients, all of whom have been pre-screened, as needy individuals.

MAA Medicare focuses its activity, in keeping the cost of dialysis as low as possible, and is therefore able to offer an extremely low fee for its dialysis treatments. The charity's key goal is to ensure that all centers operate on a break-even basis. With each dialysis center being self-sufficient in funding needs, donations from the public are used to open new facilities, to cater for the ever growing numbers of new people suffering from renal failure. MAA Medicare is committed to giving the most professional services to their patients, via its cadre of over 100 nurses and 12 nephrologists, and is driven by a philosophy of high standards of governance and transparency. Website: maa-medicare.org.my

3.2 The Budimas Charitable Foundation (Budimas)

Budimas is a non-governmental charity organisation, established in 1998, and is under the royal patronage of Duli Yang Maha Mulia Seri Paduka Baginda, Raja Permaisuri Agong (the Queen of Malaysia). YM Tunku Dato' Ya'acob is the Chairman of the Board of Trustees of Budimas.

Budimas was set up with the mission to provide funding and management support, in the provision of welfare services, for the well-being of orphans and underprivileged children in Malaysia. Currently, Budimas supports 14 charitable homes throughout the country, with 860 orphaned and underprivileged children under their care. At present, only one of the homes is directly managed by Budimas. Budimas' long term goals are to establish more directly managed homes for underprivileged children, to guarantee the quality of deliverables, specifically in healthcare, grooming, education and love. Another directly managed home is currently under construction in Senawang and is expected to be operational by mid 2014.

Budimas also runs a food for children program, where currently 3,000 underprivileged children in 47 rural schools in Malaysia, receive breakfast 5 days a week, in Selangor, Kuala Lumpur, Melaka, Negeri Sembilan and Pulau Pinang. The campaign targets to ensure that poor children who attends school, have a decent meal which will adversely improve their learning ability.

Budimas is committed to giving the very best to these children and is driven by a philosophy of professionalism, and high standards of governance and trust. Website: www.budimas.org

4.0 WORK EXPERIENCE

YM Tunku Dato' Ya'acob started his career as an Auditor with Price Waterhouse, London from 1982 to 1985, and subsequently joined Price Waterhouse Kuala Lumpur from 1986 to 1987.

In 1987 he joined Malaysian Assurance Alliance Berhad (MAA Assurance). After becoming the Chief Executive Officer and Managing Director in 1990, he subsequently became Executive Chairman of MAA Assurance in 2002 until October 2006. MAA Assurance, which was listed on the Malaysian Stock Exchange, was subsequently delisted with the listing of its new parent company, MAA Group Berhad, in 1999. YM Tunku Dato' Ya'acob is currently the Executive Chairman of MAA Group Berhad.

Subsequent to his early role in MAA Group, YM Tunku Dato' Ya'acob has expanded his work experience further, through his role as director, in the following Public Listed Companies, and through his role in non-profit organisations and charities:

<u>Companies / Organisations</u> MAA Group Berhad Melewar Industrial Group Berhad Mycron Steel Berhad Ithmaar Bank B.S.C. (Bahrain) Federation of Public Listed Companies MAA-Medicare Kidney Charity Fund The Budimas Charitable Foundation <u>Current Position</u> Executive Chairman Executive Chairman Non-Executive Chairman Director Vice President Chairman Chairman His previous experience also includes:

Companies / Organisations	Previous Position
Gindalbie Metals Limited (Australia)	Director
Total Automation Limited (Singapore)	Director
M3nergy Berhad	Director
Malaysian Merchant Marine Berhad	Director
Toyochem Corporation Bhd	Chairman
Malaysian Assurance Alliance Berhad (MAA Assurance)	Chairman
MAAKL Mutual Bhd	Chairman
National Insurance Association of Malaysia (NIAM)	Chairman
Financial Planning Association of Malaysia (FPAM)	Chairman
Federation of Investment Managers Malaysia (FIMM)	Chairman
International Centre for Leadership in Finance (ICLIF)	Board of Advisors

5.0 EDUCATION

YM Tunku Dato' Ya'acob's primary education was in Kuala Lumpur, Malaysia, his secondary schooling being in a boarding school in England, and with his subsequent tertiary and professional qualifications being earned in London.

Primary School: 1967-1972 St.John's Institution, Kuala Lumpur

Secondary School: 1972-1978 Cheltenham College, UK - "O", "A" and "S" levels

Tertiary Education: 1978-1981 The City University, London - BSc (Hons) Economics & Accountancy

Professional Education: 1982-1985

Associate, and subsequently a Fellow of the Institute of Chartered Accountants in England & Wales (ICAEW).

Other Professional Memberships:

- (a) Registered Accountant (RA) with the Malaysian Institute of Accountants (MIA)
- (b) Certified Financial Planner (CFP) with the Financial Planning Association of Malaysia (FPAM)

6.0 PERSONAL ACTIVITIES

YM Tunku Dato' Ya'acob leads a fairly active lifestyle, and his hobbies include; Golfing, Shooting, Scuba Diving, Mountain Biking, Swimming, Skiing and Reading. He enjoys his free time with his children and holidays regularly with them in Bali, London, Europe and the USA.

7.0 DIRECT FAMILY

YM Tunku Dato' Ya'acob is married to Y. Bhg. Datin Ezurin Yusnita Binti Abdul Malik with 5 children, namely:

Name	Year of Birth	<u>Gender</u>
Tunku Amaan Khyra	2000	Male
Tunku Nadya Khyra	2001	Female
Tunku Omaan Khyra	2002	Male
Tunku Imaan Khyra	2002	Male
Tunku Rmaan Khyra	2006	Male

YM Tunku Dato' Ya'acob has two other issues from a previous marriage, namely:

<u>Name</u>	Year of Birth	<u>Gender</u>
Tunku Elana Khyra	1992	Female
Tunku Leana Khyra	1998	Female

8.0 FAMILY HISTORY

YM Tunku Dato' Ya'acob is a member of the royal family of Negeri Sembilan, a Malaysian state, located 40km south of Kuala Lumpur.

The Minangkabau people, who settled in Negeri Sembilan, in the 14th century, originally hailed from Pagar Ruyong, near Padang on the island of Sumatra (now part of Indonesia). The Sultanate of Johor, Sultan Sulaiman Badrul Alam Syah, who was then having trouble with the Dutch, and who controlled the said territories, gave permission for the appointment of a new ruler for the territories. A council of 6 chieftains (Penghulu) of the then divided territories, journeyed to Pagar Ruyong, and petitioned to the Raja of Pagar Ruyong; Raja Alam Minangkabau Sultan Muning Syah, who appointed Raja Mahmud (later renamed Raja Melewar), to be the Yang di-Pertuan Besar (Yamtuan), or Ruler, for the newly combined territory, in 1773.

YM Tunku Dato' Ya'acob's grandfather, DYMM Tuanku Abdul Rahman, the 9th Yamtuan (1933-1960), was also the 1st King of Malaysia (1957-1960), when the country gained its independence from Great Britain in 1957; not to be confused with Tunku Abdul Rahman, the 1st Prime Minister of Malaysia during that same period.

DYMM Tuanku Abdul Rahman had three sons: DYMM Tuanku Munawir, the 10th Yamtuan (1960-1967); DYMM Tuanku Ja'afar, the 11th Yamtuan (1967-2008) and the 10th King of Malaysia (1994-1999); and YAM Tunku Abdullah, the late father of YM Tunku Dato' Ya'acob.

The current Yamtuan, since 2008, is DYMM Tuanku Muhriz, who is the son of DYMM Tuanku Munawir, and is the first cousin of YM Tunku Dato' Ya'acob.